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Abstract

The study examines the factors influencing talent acquisition and retention practices in the automobile industry in Chennai. It also intended to measure employee demographics, such as gender, age, marital status, education, experience, and salary. The study identified six major factors that impact talent acquisition, which includes recruitment challenges, talent retention, learning and development, process efficiency, external factors, and time management. Results showed that recruitment challenges have the most significant influence, it is followed by talent retention, learning and development, and process efficiency. Additionally, employee retention strategies such as competitive compensation, career development opportunities, work-life balance, and leadership development are required for reducing turnover. Results showed the challenges posed by inadequate talent management and retention policies, such as high turnover, lack of career growth, and poor employee engagement. Findings revealed that improvements in talent acquisition and retention practices to create a more effective and sustainable workforce. **Key Words:** Talent Acquisition, Retention Strategies, Automobile Industry, Challenges, Employees.

1. Introduction

The automobile industry, being one of the largest and most competitive sectors globally, faces constant challenges in attracting and retaining top talent. The technological advancements, changing consumer preferences, and increasing competition, companies in this industry must continually adapt their talent acquisition and retention strategies to stay ahead. As a result, human resources practices in the automobile industry have gained significant importance, with an increasing focus on how organizations recruit, develop, and retain their workforce. Talent acquisition is the process of attracting, identifying, and hiring skilled individuals who meet the organization's needs. For the automobile industry, it involves recruiting professionals with a diverse range of expertise, from engineering and design to marketing and supply chain management. Based on the industry's rapid evolution, with innovations in electric vehicles, autonomous driving, and connected technology, talent acquisition strategies must be nimble and forward-thinking. Moreover, the industry's reliance on both skilled and semi-skilled workers requires organizations to create effective recruitment campaigns and attract candidates who possess the right mix of technical and soft skills.

Talent retention has become an equally important concern. High employee turnover, coupled with the rising costs of recruiting and training new employee, poses significant risks to organizations in the automobile sector. As the workforce becomes more mobile and job expectations shift, it is essential for companies to retain their top performers. Factors such as competitive compensation, career development opportunities, work-life balance, and a positive work culture render main role in employee retention. In this context, creating a supportive work

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environment and providing continuous learning and growth opportunities are vital to maintaining a loyal and engaged workforce. The automobile industry in Chennai, being a significant hub for automobile manufacturing and innovation, presents a unique case for examining talent acquisition and retention strategies. The study aims to discover the various factors that influence recruitment and retention practices in automobile industry.

Talent Acquisition: It is a main process within any organization, as it directly impacts the quality and performance of the workforce. In the automobile industry, effective talent acquisition strategies are essential to meet the growing demand for skilled professionals, especially in emerging fields such as electric vehicles, autonomous driving technologies, and advanced manufacturing techniques. Companies in this sector often face intense competition for talent, requiring them to employ innovative methods to attract highly skilled individuals. Recruitment efforts in the automobile industry typically involve a blend of traditional and modern methods, such as job fairs, online platforms, and recruitment agencies, in addition to employer branding and internships to build relationships with potential candidates early. Furthermore, automobile companies increasingly recognize the importance of diversity and inclusion in their hiring practices, certifying a wide range of perspectives and experiences within their workforce. In an industry where technology and innovation are key, ensuring a continuous influx of talent capable of meeting future challenges is important for sustaining competitiveness. To ensure long-term success, talent acquisition strategies in the automobile sector must be dynamic, adaptable, and forward-thinking, taking into account the evolving needs of the industry and labor market trends.

Retention Strategies: It is essential to certify that organizations maintain a skilled and motivated workforce. In the automobile industry, where technical expertise and specialized skills are highly valued, retaining top talent is important for achieving long-term success and maintaining a competitive edge. The imperative retention strategies are offering competitive compensation packages that include not only salaries but also benefits such as health insurance, performance bonuses, and retirement plans. Career development opportunities are also a key component of retention, as employees are more likely to stay with an organization that invests in their growth through training, mentorship, and clear pathways to promotion. Work-life balance is increasingly recognized as a vital factor in employee retention, with companies offering flexible working hours, remote work options, and wellness programs to improve employee satisfaction. Additionally, developing a positive organizational culture that emphasizes inclusivity, recognition, and strong leadership can significantly enhance employee engagement and loyalty. Effective communication, transparent management practices, and employee recognition initiatives also deliver a key role in creating a work environment that promotes retention.

Automobile Industry: It is a most important industry in the economy, which develops innovation, employment, and technological advancements. It includes a wide range of activities, such as design, manufacture, and distribution of vehicles, as well as the development of related technologies such as electric powertrains, autonomous driving systems, and advanced safety features. The industry is highly dynamic, with trends such as automation, electrification, and digitalization reshaping its landscape. The rise of electric vehicles has been the most significant developments, as automobile manufacturers shift their focus toward sustainability and reducing carbon footprints. Additionally, the industry faces challenges related to supply chain disruptions, fluctuating raw material costs, and increasing regulatory pressures. Despite these challenges, the

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automobile industry remains a vital contributor to economic growth and job creation worldwide. In order to remain competitive, automobile companies must continuously innovate, adapt to new consumer demands, and embrace technological advancements. As the industry evolves, it also places a strong emphasis on attracting and retaining top talent, especially in fields such as engineering, technology, and manufacturing, to ensure the continued development and success of the sector.

Challenges: The automobile industry faces several challenges, both internal and external, that impact its operations, growth, and competitiveness. The technological change, with advancements in electric vehicles, autonomous driving, and connectivity requiring companies to continually innovate and upskill their workforce. Recruitment and retention of talent with necessary skills to support these innovations is a major hurdle, as demand for specialized professionals exceeds supply in many regions. Furthermore, the industry must navigate shifting consumer preferences, consisting the growing demand for environmentally friendly vehicles, while managing production costs and meeting regulatory standards. Supply chain disruptions, often caused by global events such as the Covid-19 pandemic, have also affected the availability of components, leading to delays and increased costs. Additionally, political and economic instability can impact global markets and trade, making it challenging for automobile companies to maintain a stable workforce and supply chain. Companies in the automobile industry must also tackle environmental concerns and sustainability goals, balancing the need for innovation with regulatory compliance.

2. Problem Statement

The automobile industry in Chennai, a main hub for manufacturing and innovation, faces significant challenges in talent acquisition and retention. As the industry evolves with new technological advancements, including electric vehicles and automation, there is an increasing demand for skilled professionals with specialized knowledge. The competition for talent is intense, not only from other industries but also from within the automobile sector itself. Companies struggle to attract and retain employees who possess the technical and leadership skills needed to drive innovation. High employee turnover, a lack of career development opportunities, and inadequate compensation packages further exacerbate the problem. Additionally, an increasingly mobile workforce and shifting employee expectations in terms of work-life balance, job satisfaction, and career progression have made it more difficult for organizations to retain their top performers. The study seeks to tackle these issues by examining the talent acquisition and retention strategies employed by automobile companies in Chennai. The study also examined the main challenges these companies face, the strategies they use to overcome them, and the effectiveness of these strategies in ensuring long-term organizational success.

3. Need for the Study

The need for the study rises from the growing importance of human capital in the automobile industry. The technological advancements reshaping the sector, there is a pressing need for a skilled and motivated workforce to keep pace with innovation. As companies in Chennai continue to face challenges in both attracting and retaining talent, it becomes essential to understand the underlying factors that influence recruitment and retention practices. The study provided the strategies that have been effective in meeting the industry's workforce demands. The study analyzed the challenges organizations face and how they tackle them, it will help automobile companies design better human resource policies and practices. The findings will be particularly



valuable for companies looking to enhance employee engagement, reduce turnover, and ensure the development of a sustainable talent pipeline. In a highly competitive market, retaining top talent is vital for maintaining a company's competitive advantage. The results contributed to the ongoing conversation about talent management in the automobile industry and provide practical recommendations for improving talent acquisition and retention strategies.

4. Review of Literature

The automotive industry has long faced challenges related to talent acquisition and retention, with previous studies indicated the complex factors that influence workforce stability and growth within the sector. The most significant challenges identified is the high competition for skilled labor, particularly in technical roles (Anilkumar and Pravitha, 2024). Companies in the automobile industry often struggle to meet their recruitment needs due to a lack of specialized skills in emerging technologies, such as electric vehicles, autonomous systems, and advanced manufacturing techniques (Macpherson, 2024). The demand for expertise is further intensified by the rapid pace of innovation, requiring organizations to constantly adapt their hiring strategies to attract the right talent. Job satisfaction, career development opportunities, and organizational culture are important factors that influence retention rates (Shalini et al., 2024). Employees in the automobile sector are increasingly looking for growth opportunities, both in terms of skill development and career progression. A lack of such opportunities often leads to high turnover rates, as employees seek roles that offer better career growth (Lavanya and Sumathi, 2020).

Compensation and benefits packages have been identified as essential components in both acquisition and retention strategies. Competitive salaries and benefits deliver important role in attracting talent, particularly when companies are vying for the same pool of skilled workers (Hongal and Uttamkumar, 2020). However, beyond financial rewards, factors such as work-life balance, recognition, and company values are gaining importance as drivers of employee retention. Companies that offer comprehensive training, mentorship, and leadership development programs tend to experience lower turnover rates (Kumar, 2022). These programs not only enhance the skills of the employees but also foster a sense of loyalty and commitment to the organization. Companies with transparent communication, effective onboarding processes, and strong employee engagement strategies report higher employee satisfaction and retention (Krithika and Aithal, 2024). Moreover, fostering a positive work environment through inclusive culture, team dynamics, and leadership support significantly influences the longevity of employees within the organization (Jayaraman and Mohideen, 2017). Furthermore, external factors, including market trends, political influences, and the overall economic environment, have been shown to affect talent acquisition and retention in the automobile industry (Ranagarajan and Abirami, 2020). Shifts in the labor market and industry-specific challenges often require companies to adjust their strategies to remain competitive (Santhoshkumar et al., 2024).

5. Research Objective

The present study is carried out with the following objectives:

- 1. To understand the demographic profile of employees working in the automobile industry in Chennai.
- 2. To identify the factors influencing talent acquisition practices of the automobile industry.
- 3. To analyze the employee retention strategies of automobile industry.



4. To examine challenges faced by employees due to inadequate talent management and retention policies.

6. Research Methodology

The study on talent acquisition and retention strategies in the automobile industry in Chennai aims to assess the various factors influencing talent management practices. The research is conducted in Chennai, Tamil Nadu. It focuses on automobile companies that employed more than 250 employees. The sample selection is based on convenience sampling, choosing respondents who are readily available and willing to participate in the study. A total of 400 employees from various automobile companies are surveyed during July 2024 to October 2024. The study exclusively used primary data, which is gathered through structured questionnaires. There are necessary secondary data sourced from existing literature, reports, and company records. The questionnaire consists of multiple sections, starting with demographic information such as age, gender, years of experience, and education level. The second section tackles various factors affecting talent acquisition and retention, including compensation, career development, work environment, and leadership practices. A five-point Likert scale is used to measure respondents' agreement with various statements related to the strategies employed by their companies. Third section deals with employee retention strategies, and fourth section deals with challenges faced by employees due to inadequate talent management and retention policies. The data collected is analyzed using statistical methods such as percentage analysis, factor analysis, one-sample t-test, Garrett ranking, and multiple regression analysis.

7. Results and Discussions

7.1. Demographic Profile of Employees

The demographic profile of employees is analyzed and results are furnished in Table 1.

Table 1: Analysis of Demography

Profile	Category	Frequency	Percentage
Gender	Male	259	64.75%
Gender	Female	141	35.25%
	Below 30 years	238	59.50%
Age	31–50 years	123	30.75%
	Above 50 years	39	9.75%
Marital Status	Single	133	33.25%
Maritar Status	Married	267	66.75%
	Diploma	128	32.00%
Education	Undergraduate	198	49.50%
	Postgraduate	74	18.50%
	Less than 3 years	102	25.50%
Evenoriones	3–5 years	148	37.00%
Experience	5–10 years	92	23.00%
	More than 10 years	58	14.50%
	Less than Rs.20,000	51	12.75%
Monthly Salary	Rs.20,000 – Rs.30,000	202	50.50%
wonung Salary	Rs.30,001 – Rs.40,000	113	28.25%
	More than Rs.40,000	34	8.50%



Source: Primary Data

Table 1 reveals that among 400 employees, 259 (64.75%) are male, and 141 (35.25%) are female employees. Age shows that 59.50% of employees are below 30 years, 30.75% fall within the 31–50 years range, while 9.75% of employees are above 50 years' age. Married employees accounted for 66.75%, while 33.25% of employees are single. The educational qualification shows that 49.50% of employees are qualified with undergraduate degrees, 18.50% of employees are qualified with postgraduate qualifications, and 32.00% are diploma holders. Employees with 3–5 years of experience are the largest group, which represents 37.00%, it is followed by 25.50% with less than 3 years of experience, 23.00% with 5–10 years, and 14.50% with more than 10 years' of experience. The salary shows that 50.50% of employees are earned between Rs.20,001 – 30,000, 28.25% of employees are earned between Rs.30,001 – 40,000, 12.75% of employees are earned less than Rs.20,000, and only 8.50% of employees are earned above Rs.40,000.

7.2. Factors Influencing Talent Acquisition Practices

The factors with regard to talent acquisition practices of automobile industries are analyzed using factor analysis. It contains 42 statements related to practices associated with talent acquisition in the automobile sector. The results are depicted in Table 2.

Table 2: Factor Analysis

Factors (Factorial Mean)	Issues	Factor Loadings	Eigen Value	% of Variance	Cronbach Alpha
	Recruitment targets	0.812	12.642	30.784	0.974
	Interview quality	0.835			
Recruitment	Background verification processes	0.821			
Challenges	Alignment with employer branding	0.843			
(3.210)	Hiring time constraints	0.814			
(3.210)	Retention during recruitment	0.819			
	Lack of recruitment flexibility	0.804			
	Diverse workforce management	0.816			
	Job satisfaction	0.827	8.746	19.346	0.925
Talent	Career growth	0.823			
Retention	Organizational culture	0.810			
(3.009)	Compensation	0.829			
(3.007)	Flexible work arrangements	0.831			
	Peer relationships	0.825			
	Skill development	0.814	6.431	13.452	0.932
Learning and	Training quality	0.823			
Development (2.871)	Knowledge sharing	0.815			
	Mentorship opportunities	0.827			
	Talent upskilling	0.822			
Process	Streamlined hiring process	0.826	5.417	8.623	0.945
	Technology in recruitment	0.823			
Efficiency (2.719)	Decision-making speed	0.814			
(2./17)	Candidate experience	0.816			



	Cost-effectiveness	0.811			
E . 1	Market competition	0.809	3.281	4.875	0.963
External Factors	Economic fluctuations	0.812			
	Political changes	0.803			
(2.614)	Social trends	0.806			
Time Management (2.512)	Recruitment scheduling	0.805	2.532	3.225	0.952
	Compliance with deadlines	0.809			
	Candidate engagement	0.807			
	Weekend and holiday recruitments	0.804			

Source: Primary Data

Table 2 reveals that the six factors influencing talent acquisition practices, which collectively account for 80.305% of the variance in the data. The highest factor is recruitment challenges with a factorial mean of 3.210, explains 30.784% of the variance and an eigenvalue of 12.642, reveals main aspects like recruitment targets and interview quality. Talent retention contributes 19.346% of the variance with an eigenvalue of 8.746, emphasizes the challenges in employee satisfaction and organizational culture. Learning and development explains 13.452% of the variance with an eigenvalue of 6.431, emphasizes the importance of training and mentorship. Process efficiency tackles streamlined hiring processes, contributes 8.623%, while external factors account for 4.875%, focuses on market and political impacts. Lastly, time management explains 3.225%, reveals scheduling and engagement challenges. The Cronbach alpha values, ranging from 0.925 to 0.974, confirm the high reliability of the factors identified. Together, these factors provide a comprehensive view of the variables impacting talent acquisition.

In order to examine the impact of the six factors identified through factor analysis, multiple linear regression analysis is conducted to evaluate the factors influencing talent acquisition in the automobile industry. The independent variables considered are recruitment challenges, talent retention, learning and development, process efficiency, external factors, and time management, with talent acquisition serving as the dependent variable. The results are summarized in Table 3.

Table 3: Multiple Regression Analysis

Variables		lardized icients	Standardized Coefficients	t-value	Sig.		
	Beta	S.E.	Coefficients				
Constant	-0.735	0.492		-1.494	0.133		
Recruitment Challenges	0.421	0.068	0.453	6.191	0.000		
Talent Retention	0.267	0.074	0.205	7.608	0.000		
Learning and Development	0.193	0.061	0.149	6.164	0.000		
Process Efficiency	0.201	0.049	0.112	8.102	0.000		
External Factors	0.179	0.059	0.141	7.034	0.000		
Time Management	0.143	0.047	0.123	8.043	0.000		
R = 0.872							
$R^2 = 0.660$							
Adjusted $R^2 = 0.549$							
F-Value 30.273							

Source: Primary Data



Table 3 indicates that all six independent variables significantly influence talent acquisition in the automobile industry. It proves that R^2 and adjusted R^2 values of 0.660 and 0.549, respectively, showing that 66.0% of the variation in talent acquisition is explained by these six factors. Recruitment challenges have the highest standardized coefficient (Beta = 0.453) with a significant t-value of 6.191 (p<0.001), indicates its strong influence on talent acquisition practices. Talent retention has a significant positive impact (Beta = 0.205, t = 7.608, p<0.001) on talent acquisition efforts. Learning and development significantly affects talent acquisition to the extent of (Beta = 0.149, t = 6.164, p<0.001). Process efficiency positively influences talent acquisition (Beta = 0.112, t = 8.102, p<0.001), hence, it contributes to better talent acquisition outcomes. External factors significantly relate to talent acquisition practices (Beta = 0.141, t = 7.034, p<0.001). Time management shows a significant positive impact (Beta = 0.123, t = 8.043, p<0.001) on talent acquisition practices. All the independent variables significantly contribute for talent acquisition practices, with recruitment challenges has strongest effect. In addition to that internal factors like retention and development, external influences and time management have significant influence on talent acquisition practices in automobile industry.

7.3. Employee Retention Strategies

In order to enhance employee retention, automobile firms have identified several strategies that delivers main role in improving employee satisfaction and reducing turnover. These strategies, such as competitive compensation, career development opportunities, recognition and rewards, and work-life balance and so on, which are highly important in developing a supportive work environment. To evaluate the importance of these strategies, employees were asked to rate them based on their perceived significance. A one-sample t-test is conducted, assigning a test value of 3 to each of the strategies. The results of the t-test analysis are presented in Table 4.

Table 4: One-Sample T-Test

Variables	Т	Γ df	Sig.	Mean Difference	95% Confidence Interval of the Difference	
					Lower	Upper
Competitive compensation	21.564	399	.000	0.877	0.812	0.942
Career development opportunities	20.462	399	.000	0.832	0.771	0.894
Recognition and rewards	22.134	399	.000	0.865	0.812	0.916
Work-life balance	19.287	399	.000	0.843	0.792	0.914
Effective onboarding	18.462	399	.000	0.789	0.734	0.864
Employee engagement	20.873	399	.000	0.901	0.842	0.960
Inclusive workplace culture	19.523	399	.000	0.834	0.762	0.908
Training and development	21.134	399	.000	0.842	0.795	0.889
Leadership development	20.951	399	.000	0.829	0.786	0.872
Employee wellness programs	19.654	399	.000	0.821	0.756	0.885
Clear communication	21.029	399	.000	0.861	0.814	0.908
Job enrichment	18.768	399	.000	0.803	0.738	0.876

Source: Primary Data

Table 4 demonstrates that the employee retention strategies are significantly important for employees in the automobile industry, as indicated by the t-values being higher than the test value



of 3 and the p-values being below 0.05. Competitive compensation possesses the highest t-value of 21.564, proves that employees are highly focused on receiving fair and competitive pay. Career development opportunities and recognition and rewards also exhibit strong significance with tvalues of 20.462 and 22.134, respectively, indicates that employees value career growth prospects and the recognition of their efforts within the company. Work-life balance has a t-value of 19.287, confirms that employees prioritize a balance between their work and personal lives as main determinant in their retention. Effective onboarding, with a t-value of 18.462, reveals the importance of a strong and supportive induction process that makes employees feel integrated into their roles. Employee engagement and inclusive workplace culture, with t-values of 20.873 and 19.523, stress the importance of creating a work environment where employees feel valued, motivated, and included. Training and development, with a t-value of 21.134, and leadership development, with a t-value of 20.951, reveals the value employees place on continuous learning and the opportunity to progress into leadership roles. Employee wellness programs (t = 19.654) maintain that health and well-being initiatives are essential in retaining employees. Clear communication, with a t-value of 21.029, confirms that employees expect transparent and open communication about company goals and policies, which strengthens their connection to the organization. Finally, job enrichment, with a t-value of 18.768, demonstrates that employees find greater satisfaction in roles that offer variety and challenge. Findings confirms that all strategies significantly contribute to employee retention.

7.4. Challenges due to Inadequate Talent Management and Retention Policies

The primary challenges caused by inadequate talent management and retention policies in automobile firms is examined. These challenges are analyzed within the context of talent management strategies that are either insufficient or poorly implemented. Inadequate talent retention policies can lead to high turnover, lack of career development opportunities, poor employee engagement, and a general disconnect between the organization and its employees. The lack of leadership programs, poor compensation structures, and failure to provide meaningful career growth opportunities contribute significantly to employee dissatisfaction. These deficiencies result in various negative outcomes such as reduced productivity, high turnover rates, and an overall decline in organizational performance. Organizations that fail to tackle these issues often struggle with retaining top talent and maintaining a motivated workforce. The challenges are ranked in Table 5.

Table 5: Ranking Analysis

S. No	Challenges	Mean Score	Total Score	Rank
1	Inconsistent performance management	55.3	2212	4
2	Lack of leadership development programs	42.6	1704	9
3	Poor employee engagement	60.1	2404	3
4	Poor work-life balance	44.9	1796	8
5	Lack of career development opportunities	65.4	2616	2
6	Inadequate compensation and benefits	50.6	2024	5
7	Unclear job roles and responsibilities	46.2	1846	7
8	High employee turnover	69.2	2768	1
9	Limited training and skill development	48.7	1948	6
10	Inability to retain top talent	41.8	1672	10



Source: Primary Data

Table 5 reveals that the challenges of inadequate talent management and retention policies. High employee turnover is ranked first with 69.2 mean score, it is the most significant challenges due to inadequate talent management and retention policies. Lack of career development opportunities is ranked second with a mean score of 65.4, reveals the need for growth prospects to enhance employee loyalty. Poor employee engagement follows in third place with a mean score of 60.1, reflects the negative impact of disengagement on employee motivation. Inconsistent performance management is ranked fourth with a mean score of 55.3, suggests that inadequate evaluation systems contribute to retention issues. Inadequate compensation and benefits ranks fifth with a mean score of 50.6, shows the importance of competitive packages for retaining employee. Limited training and skill development is ranked sixth with a mean score of 48.9, divulges the need for continuous learning opportunities. Unclear job roles and responsibilities is seventh with a mean score of 46.1, proves confusion and dissatisfaction. Poor work-life balance ranks eighth with a mean score of 44.2, reveals its effect on retention. Lack of leadership development programs is ranked ninth with a mean score of 42.5, advocates the need for programs to nurture future leaders. Finally, inability to retain top talent is ranked tenth with a mean score of 40.3, reveals the long-term consequences of ineffective retention strategies.

8. Conclusion

The automobile industry in Chennai faces significant challenges in talent acquisition and retention, which directly impact its organizational stability and growth. The factors influencing these practices reveals the importance of a strategic approach to managing both the recruitment and retention of employees. Findings revealed that different factors that influence talent acquisition, among these, recruitment challenges are the most significant, as organizations strive to meet their hiring targets amidst the complexities of the labor market. The quality of recruitment processes, such as interview effectiveness and meeting recruitment goals, is vital in securing top talent. Additionally, talent retention emerges as a main aspect, with employee satisfaction, organizational culture, and career growth opportunities deliver essential tasks in keeping employees engaged and committed to the company. Organizations must recognize that retaining employees is just as important as attracting them, as high turnover rates can incur substantial costs and disrupt operations. Employees value opportunities for professional growth and mentorship. Organizations that provide training and development programs not only enhance their employees' skills but also foster a sense of loyalty and commitment. Process efficiency, external factors like market conditions, and effective time management further influence talent acquisition, with companies needing to streamline their hiring processes and adapt to changing external conditions.

Findings offered several effective strategies for retention that contribute to employee satisfaction and long-term loyalty. Competitive compensation, career development opportunities, work-life balance, and employee recognition are fundamental to retaining talent. Employees are also motivated by clear communication, strong onboarding processes, and inclusive workplace cultures, which develop a sense of belonging and engagement. Training and development programs, coupled with leadership development opportunities, ensure that employees see potential for growth within the organization. Employee wellness programs also deliver an essential role in promoting retention, as they contribute to employees' overall well-being and job satisfaction. The challenges related to inadequate talent management and retention policies persist in the industry.

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High employee turnover, lack of career development opportunities, poor employee engagement, and inconsistent performance management practices are some of the vital issues facing companies. Inadequate compensation packages and limited training opportunities further exacerbate the problem, highlighting the need for a more proactive approach to tackling these challenges. Companies must reevaluate their policies and practices to ensure that they meet the evolving needs of their workforce. To improve talent retention, organizations must focus on creating clear and transparent job roles, promoting work-life balance, and offering leadership development programs that nurture future leaders within the company.

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