



A COMPREHENSIVE EXAMINATION OF STRATEGIES TO ENHANCE EMPLOYEE ENGAGEMENT AND PROMOTE BUSINESS-TO-BUSINESS COLLABORATION FOR REVENUE EXPANSION IN ORGANISATIONS

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ABSTRACT

During its investigation, the report reveals the inherent difficulties of implementing programs meant to boost employee engagement and encourage B2B cooperation. Obstacles to communication, limited resources, and reluctance to change all fall under this category. Despite this, the report stresses how important it is to conquer these challenges in order to achieve objectives for B2B cooperation and employee engagement. In order to increase the organization's income, this case study explores tactics that encourage business-to-business cooperation and increase employee engagement. The main goal is to analyse how programs that aim to increase employee engagement and foster business-to-business cooperation affect revenue creation. Training and development programs, recognition and incentive systems, and sophisticated communication platforms are all examples of activities that the report highlights as having an effect on employee motivation and engagement. At the same time, programs that aim to foster B2B partnerships—such as collaborative marketing campaigns, cross-functional teams, and open lines of communication—are recognised as factors that lead to more income being generated. In order to increase income, the case study highlights the critical need of increasing employee engagement and strengthening business-to-business partnerships. Accordingly, the research stresses the requirement of a methodical strategy, which includes conducting thorough needs assessments, developing and implementing strategies, assessing progress on an ongoing basis, rewarding and recognising employees, and committing to continual improvement.

Keywords: *Employee Engagement, Marketing Strategies, Incentive Programs, Revenue Generation, and Business-to-Business Transactions.*

1. INTRODUCTION

To succeed and remain ahead of the competition in today's business world, the student need a staff that is highly engaged, enthusiastic, dedicated, enthusiastic, and proactive. Companies are putting an emphasis on employee engagement because they know it can boost productivity, decrease absenteeism and turnover, increase customer happiness, and generate new ideas all the time. Having employees who are enthusiastic about what they do is something every business strives for



since a motivated staff is a key factor in maintaining a competitive edge. It is crucial to actively include workers via participation, autonomy, and trust since the financial health of a firm is closely related to the amount of employee engagement (Knotts & Houghton, 2021). Dealing with the gap between what employees want and what their organisation really provides is a difficult but crucial task. In order to bring in, develop, and keep individuals that are highly engaged, companies are putting an emphasis on creating a work atmosphere that encourages enthusiasm, initiative, and dedication. Efficiency, customer happiness, output, and retention are all positively impacted by engaged employees, which in turn boosts overall company effectiveness and individual success. When workers are totally invested in what they're doing, they go above and beyond what is expected of them, displaying increased levels of excitement, devotion, and productivity. Staff turnover, less-than-ideal productivity, disputes, and decreased motivation are some of the management issues that organisations encounter while competing in today's market. Companies are starting to realise that engaged people are the key to improving performance, market share, competitive advantage, and sustainability. The fact that employee involvement presents companies with both problems and opportunities highlights its double-edged character. Management and staff must work together to foster an engaged workforce that is willing to go the extra mile for the benefit of the business. The groundwork for engagement is laid by employers, and a culture that encourages connection may be modelled by an engaged workforce. A collaborative work environment is hard to build without highly motivated people. On the other hand, a major hurdle is those who have only invested somewhat. One of the most important components of a good workplace relationship is public acknowledgement of the contributions that hard-working workers make to the bottom line. Because no two workers are the same, it is critical to tailor your strategy to each person's unique requirements, tastes, expectations, and professional aspirations.



Organisations should strive to establish, cultivate, and maintain work cultures that motivate workers to give their utmost and stay dedicated to the company's success, since employee engagement is a key factor in determining that success. Achieving the necessary degree of involvement is still a struggle for most firms, despite their enormous efforts in this area. It is crucial to analyse demographic information and employee mood in order to comprehend the organisational work environment, as well as to deal with labour supply and demand, employee turnover, and workforce demographic changes. In order to keep up with the ever-changing demands of various workforces, it is crucial to communicate clearly and assess their expectations. Staff members' expectations are rising as a result of changes in demography, customer tastes, and company reactions (Shen & Jiang, 2019).

2. BACKGROUND OF THE STUDY

The notion and meaning of the phrase have become confused due to the many efforts to define it in literature. Because of its similarities to other outcome variables, such as job engagement, intrinsic motivation, organisational loyalty, and organisational citizenship conduct, ambiguity develops. The result is that the term is not defined or understood in a consistent way across academic institutions, corporations, consulting companies, and enterprises. A growing number of organisations are embracing the idea of "Employee Engagement" in response to the growing importance of human capital. But even if it's becoming more popular, there's still a lot of work to be done in this field. Engagement, originally described as the "harnessing of organisation member's self to work roles," refers to the extent to which people show their intellectual, emotional, physical, and psychological selves in their job performances (Karacsony, 2021). Employees who are



enthusiastic about their job, go above and beyond the call of duty, and help the firm reach its objectives are the hallmarks of an engaged workforce. A pleasant, rewarding, and job-related attitude that includes components like passion, devotion, and absorption is what the phrase "work engagement" refers to. To work with vigour, one must be energetic, have a good attitude towards the investment of time and effort, and be determined to keep going even when things become tough. Enthusiasm, inspiration, pride, and a willingness to take on new tasks are hallmarks of a dedicated workforce. A person's fundamental requirements, such as eating and sleeping, might be neglected due to their extreme engrossment in their work. In addition to preventing burnout, engagement has its own distinct benefits (Nienaber & Martins, 2020).

3. LITERATURE REVIEW

The wide range of opinions held by consultants, academics, and research organisations makes it difficult to settle on a single definition of employee engagement. Recognising engagement as an attitude highlights the significance of positive impressions and emotional connections in cultivating a workforce that is really engaged. For Kahn, "engagement" is "the harnessing of organisation members' selves to work roles" (Jnaneswar & Ranjit, 2023). This idea first appeared in scholarly contexts. According to this theory, when workers are emotionally and mentally invested in their roles, they are able to go above just physical performance. When people are fully engaged in what they're doing, whether it's alone or in a team, their emotions, views, and values shine through in the final product. The psychological components of how people see themselves and their workplaces are important to the idea of engagement, according to Kahn's all-encompassing definition. Therefore, "employee engagement" includes both the mental and physical states of individuals in relation to their occupations and the company. Engaged workers



are full of life, put in plenty of effort without complaining, love what they do, feel like their contributions matter, and find motivation and pleasure in what they do. What is more, according to Hallberg and Schaufeli, it is to be charged with energy and entirely engaged in one's work. Academic discussions on engagement have mostly focused on how workers feel about their companies. A study conducted by the Institution of Employee Studies (IES), a group that focusses on human resource problems via research and consulting, found that engagement is a positive attitude held by the employees towards the organisation and its values. The research aims to explore the complex nature of participation in various organisational situations; it includes 10,000 workers from 14 different organisations. The concept's complexity is mirrored in the definition's development from Kahn's first idea to Hallberg and Schaufeli's focus on energy and full participation. People show their dedication to their professions in many ways, and the holistic character of engagement is shown by the fact that it incorporates not just cognitive but also emotional and physical aspects. Engagement encompasses more than just feelings; it also requires actual participation and involvement, which is why the definition includes concrete acts. A contextual understanding of engagement, taking organisational variances into account, is necessary, as the IES research shows via its examination of engagement across varied firms. When employees are invested in their work, they understand the bigger picture and work together to achieve corporate goals. In order to encourage, maintain, and increase engagement, businesses should work to build a win-win relationship between upper management and employees (Mizrak, 2023).

4. RESEARCH QUESTION

- ❖ How does a positive company culture influence on employee recognition?



5. RESEARCH METHODOLOGY

Quantitative research refers to studies that examine numerical readings of variables using one or more statistical models. The social environment may be better understood via quantitative research. Quantitative approaches are often used by academics to study problems that impact particular individuals. Objective data presented in a graphical format is a byproduct of quantitative research. Numbers are crucial to quantitative research and must be collected and analyzed in a systematic way. Averages, predictions, correlations, and extrapolating findings to larger groups are all possible with their help.

5.1 Research design: In order to analyse quantitative data, SPSS version 25 was used. The direction and severity of the statistical association were determined using the odds ratio and the 95% confidence interval. researchers reported a statistically significant level at $p < 0.05$. To identify the primary features of the data, a descriptive analysis was used. Data acquired by surveys, polls, and questionnaires, or by modifying existing statistical data using computing tools, is often assessed mathematically, numerically, or statistically using quantitative methods.

5.2 Sampling: After pilot research with 42 Chinese Researcher, 863 Rao-soft pupils were included in the final Investors. Male and female Researcher were picked at random and then given a total of 986 surveys to fill out. A total of 838 questionnaires were used for the calculation after 880 were received and 42 were rejected due to incompleteness.

5.3 Data and Measurement: A questionnaire survey functioned as the primary data collection instrument for the investigation. The survey had two sections: (A) General demographic



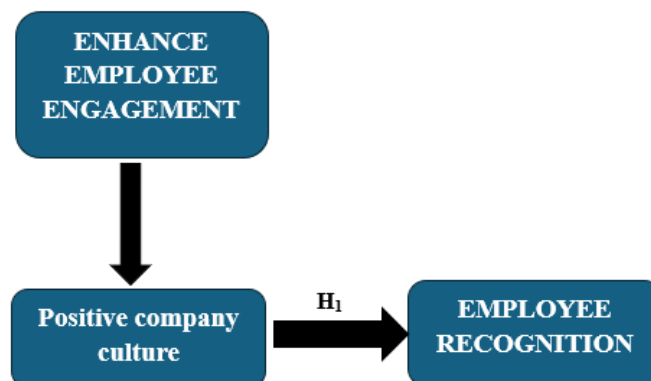
information and (B) Responses on online and non-online channel factors on a 5-point Likert scale.

Secondary data was collected from several sources, mostly focusing on internet databases.

5.4 Statistical Software: The statistical analysis was conducted using SPSS 25 and MS-Excel.

5.5 Statistical Tools: To grasp the fundamental character of the data, descriptive analysis was used. The researcher is required to analyse the data using ANOVA.

6. CONCEPTUAL FRAMEWORK



7. RESULT

❖ Factor Analysis



One typical use of Factor Analysis (FA) is to verify the existence of latent components in observable data. When there are no easily observable visual or diagnostic markers, it is common practice to utilise regression coefficients to produce ratings. In FA, models are essential for success. Finding mistakes, intrusions, and obvious connections are the aims of modelling. One way to assess datasets produced by multiple regression studies is with the use of the Kaiser-Meyer-Olkin (KMO) Test. They verify that the model and sample variables are representative. According to the numbers, there is data duplication. When the proportions are less, the data is easier to understand. For KMO, the output is a number between zero and one. If the KMO value is between 0.8 and 1, then the sample size should be enough. These are the permissible boundaries, according to Kaiser: The following are the acceptance criteria set by Kaiser:

A pitiful 0.050 to 0.059, below average 0.60 to 0.69

Middle grades often fall within the range of 0.70-0.79.

With a quality point score ranging from 0.80 to 0.89.

They marvel at the range of 0.90 to 1.00.

Table1: KMO and Bartlett's Test

Testing for KMO and Bartlett's

Sampling Adequacy Measured by Kaiser-Meyer-Olkin .793

The results of Bartlett's test of sphericity are as follows: approx. chi-square

df=190

sig.=.000

This establishes the validity of assertions made only for the purpose of sampling. To ensure the relevance of the correlation matrices, researchers used Bartlett's Test of Sphericity. Kaiser-Meyer-



Olkin states that a result of 0.793 indicates that the sample is adequate. The p-value is 0.00, as per Bartlett's sphericity test. A favorable result from Bartlett's sphericity test indicates that the correlation matrix is not an identity matrix.

Table: KMO and Bartlett's

KMO and Bartlett's Test		
Kaiser-Meyer-Olkin Measure of Sampling Adequacy.		.793
Bartlett's Test of Sphericity	Approx. Chi-Square	3252.968
	df	190
	Sig.	.000

The overall significance of the correlation matrices was further confirmed by using Bartlett's Test of Sphericity. A value of 0.793 is the Kaiser-Meyer-Olkin sampling adequacy. By using Bartlett's sphericity test, researchers found a p-value of 0.00. A significant test result from Bartlett's sphericity test demonstrated that the correlation matrix is not a correlation matrix.

❖ Independent variable

Enhancing Employee Engagement

When workers are enthusiastic and dedicated to their task and the organization's objectives, it's called employee engagement. In contrast to disengaged workers, engaged workers bring more than just their pay cheques to the table. The company's bottom line, income, customer service, employee



retention rate, and more are all affected by employee engagement. The majority of company leaders (92%) think that engaged workers improve team performance and overall company results. An ideal state that has an organisational goal and implies participation, dedication, excitement, concentrated work, and energy is employee engagement. This description encapsulates all the components of the phrase, among others (Stewart et al., 2019).

❖ **Factor**

Positive Company Culture

The values, norms, and practices that make up an company's culture serve as a road map for workers to follow. Additionally, it changes and adapts depending on the situation. Employee engagement, job satisfaction, workplace engagement, and morale are just a few of the many important components of the employee experience that may be significantly influenced by the work culture. For instance, if workers are happy at work, they may be 12% more productive. On the other side, when practices foster a toxic team dynamic and have a detrimental effect on workplace culture, it becomes more difficult for organisations to attract and retain talented individuals (Sepahvand & Khodashahri, 2021).

❖ **Dependent Variable**

Employee Recognition

Recognition and appreciation for an employee's work sends a surge of feel-good dopamine across their brain. It has the immediate effect of making individuals feel appreciated and thankful. A little act of appreciation goes a long way in the workplace. It's the ripple effect that may permeate the whole company, not only the compliments from a boss or coworker or the accompanying



compensation. By informing coworkers and other departments about the outstanding job being done, these instances may boost employee branding and be shared with the whole team. These instances serve as powerful expressions of gratitude while also energising and inspiring staff. Recognizing and rewarding workers may have a profound effect on morale and productivity (Robianto et al., 2020).

❖ **Relationship between Positive Company Culture and Employee Recognition**

By publicly acknowledging workers' efforts, employers show appreciation for their hard work and the value they provide to the team and the business as a whole. This becomes much more important when organisations evolve or expand. It gives workers confidence in their worth to the organisation, which in turn encourages them to keep up the good job. Communicate on a regular basis how the organisation is working to achieve its aim, and clarify how each employee's objectives connect to the bigger picture. Recognising and rewarding employees is crucial in today's fast-paced corporate world, where keeping top talent and keeping employees happy are of utmost importance. Annual evaluations and bonus payments are not the only ways to show appreciation for workers' hard work and dedication. An organization's culture is its own essence, and it is moulded by this essential component. Employees who strongly believe that recognition is an integral aspect of their organisation are 3.8 times more likely to strongly agree that they feel linked to their culture, according to a compelling research by Gallup-Workhuman. Employee recognition programs have the potential to reshape business culture, raise morale, and inspire unprecedented levels of participation, as this data shows. Acknowledgement for employees goes beyond superficial compliments. An employee's worth as a person and as a contributor to the company is recognised when they get this kind of compensation. When done well, this kind of



acknowledgement may provide workers a strong feeling of community and direction. The focus moves from "working for a company" to "being an integral part of a community," a significant change in the modern workplace. Recognising and rewarding employees, however, is a complex process. It takes into account the complex interplay between internal and extrinsic motivators, moving beyond a cookie-cutter approach. Recognising that various people respond to different kinds of praise is essential for designing effective recognition programs. Recognising the distinct personal recognition preferences of workers and finding a balance between intrinsic and extrinsic motivators are just two of the many aspects that this article seeks to address in order to provide a holistic understanding of how recognition may positively affect business culture (Nami et al., 2018).

- *H₀₁: There is no significant relationship between Positive Company Culture and Employee Recognition.*
- *H₁: There is a significant relationship between Positive Company Culture and Employee Recognition.*

Table 2: H₁ ANOVA Test

ANOVA					
Sum					
	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	39588.620	263	5655.517	611.212	.000
Within Groups	492.770	574	5.356		
Total	40081.390	837			

The results are significant in this study. The p-value of 0.000 (below the 0.05 alpha threshold) indicates that the F value of 611.212 is almost significant. Thus, it follows that "*H₁: There is a*



significant relationship between Positive Company Culture and Employee Recognition.” is accepted and the null hypothesis is rejected.

8. CONCLUSION

An investment in the success of the organisation with both concrete and intangible benefits is prioritising employee motivation. Employee appreciation as a strategy for organisational development and sustainability is a topic that has to be rethought. The Role of Efficient Employee Motivation in the Realisation of Organisational Objectives: Based on everything we've covered thus far, it's clear that building strong, mutually respected, and supportive connections between the company and its workers is the key to inspiring them to reach organisational objectives. Moving the emphasis to genuine expressions of gratitude for employees' many achievements, service milestones, and everyday displays of performance excellence is crucial. Employees' psychological and motivational requirements are met when their accomplishments are recognised and acknowledged, creating a climate that encourages improved performance. The problem, however, is that the leadership of Ghanaian universities sees this strategy as expensive. It might be seen as an expensive practice that doesn't really help the company. Despite popular belief, businesses that proactively engage in their employees' well-being and motivation via workplace initiatives often reap long-term benefits. Increased profitability, better staff retention, lower turnover costs, and higher performance and productivity are all advantages. The leadership of Ghanaian institutions must set clear standards outlining several methods to routinely thank employees for exceptional work. Establishing Fruitful Working Connections: The cornerstone of successful employee motivation is the cultivation of healthy, courteous, and supporting relationships. Employees are



more likely to be happy in their work lives when they work in such an atmosphere. The universal need for affirmation may be met by redirecting attention to genuine displays of gratitude. Employee motivation is favourably affected by the regular recognition of accomplishments, milestones, and exceptional performance. Investment in employee incentive programs may be hesitant because to concerns about the short-term costs compared to the long-term benefits. Investments like these, however, pay off in the long run for businesses throughout the world in the form of increased productivity, profits, and staff retention. Impact on Mental Health and Motivation: Raising awareness of and appreciation for accomplishments boosts morale and loyalty to the company's mission. The management of Ghanaian institutions should set up straightforward and easy-to-understand rules for showing gratitude, with a focus on the many ways workers may consistently be acknowledged for their outstanding work (Musheke & Phiri, 2021).

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