



# ARTIFICIAL INTELLIGENCE DRIVEN BUSINESS INTELLIGENCE FOR IMPROVING HEALTHCARE DECISION MAKING AND OPERATIONAL EFFICIENCY IN HOSPITAL

Tejaswi Rupakula

Associate Professor, Odessa College Odessa, TX 79764, United States.

Corresponding Author: [Trupakula@odesa.edu](mailto:Trupakula@odesa.edu)

## Abstract

Artificial Intelligence (AI) has transformed a number of sectors including healthcare through improving process automation predictive analytics and decision-making. AI-powered business intelligence (BI) systems have greatly enhanced patient care illness prognosis and hospital and pharmaceutical operational efficiency in the medical field. However real-time data processing precise forecasting and adaptive decision-making are challenges for traditional BI systems in the healthcare industry which results in inefficiencies in diagnosis treatment planning and resource allocation. The goal of this research is to improve healthcare analytics by integrating AI into BI systems which will enable quicker data-driven clinical decision-making and hospital administration. A dataset comprising more than 500000 patient records and operational data logs was gathered from hospitals diagnostic centers and pharmaceutical research facilities located throughout India including AIIMS Fortis Healthcare and Apollo Hospitals. Deep learning models natural language processing (NLP) for electronic health records (EHR) and reinforcement learning-based predictive analytics are all implemented as part of the methodology to optimize healthcare workflows. Applications included federated learning for decentralized data privacy AI-driven pattern recognition in patient histories and Convolutional Neural Networks (CNNs) for medical imaging. A 25% decrease in patient readmission rates and a 30% increase in diagnostic accuracy were shown by the results. AI-powered BI systems open a new era in intelligent data-driven medical decision-making by dramatically improving predictive analytics in healthcare guaranteeing improved patient outcomes and more efficient hospital operations.

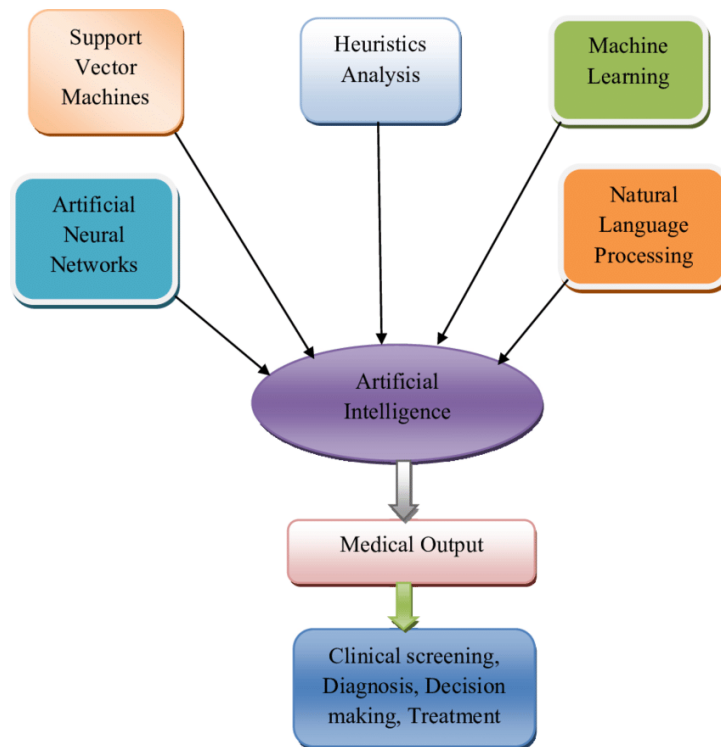
**Keywords:** Artificial Intelligence in Healthcare, AI Driven Business Intelligence, Predictive Analytics, Deep Learning, Natural Language Processing in HER, Federated Learning

## 1. INTRODUCTION

Artificial Intelligence (AI) is revolutionizing healthcare analytics by integrating AI into Business Intelligence (BI) systems which in turn improves hospital management efficiency and decision-making predictive accuracy. AI-driven BI systems use machine learning algorithms natural language processing and deep learning techniques to process massive amounts of structured and unstructured healthcare data including electronic health records (EHRs) medical imaging patient demographics and real-time sensor data from IoT-enabled



devices. Through the detection of hidden patterns prediction of disease progression and provision of individualized treatment recommendations artificial intelligence (AI) enhances diagnostic accuracy and promotes more assured data-driven decision-making. Additionally AI-powered predictive analytics enables early detection of potential health risks encouraging proactive interventions and reducing readmission rates to hospitals. AI-integrated business intelligence (BI) systems evaluate patient inflow patterns staff workload distribution and medical supply chain logistics to maximize resource allocation speed up administrative processes and improve hospital managements operational efficiency. Additionally AI-driven automation increases billing accuracy fraud detection and regulatory compliance ensuring the financial sustainability of healthcare organizations. In healthcare combining AI and BI not only enhances patient outcomes but also boosts system efficiency which reduces costs and raises care standards. As AI advances its integration with BI systems will create even more prospects for precision medicine tailored healthcare and remote patient monitoring ultimately transforming the medical industry. Figure 1 shows the flow chart of AI utilization in medical field.



**Figure 1 AI in medical field**

This paper delves into the transformative role of Artificial Intelligence (AI) and Data Analytics in the realm of Business Intelligence (BI), marking a significant shift in the landscape of business decision-making and strategic planning. The study's purpose was to comprehensively explore the evolution of BI, underscored by the integration of AI and advanced data analytics, and to project the future trajectory of these technologies within the business context. Adopting a systematic literature review as its methodology, the study meticulously analyzed a wide array of scholarly articles and industry reports.

By using this framework to develop a maturity model in healthcare the study illustrates its efficacy. The findings show that the framework can direct the creation of a BI maturity model that knowledgeable practitioners in the field can accept. To build a medication adherence prediction model in a BI system 200 older adults with a range of measurements—such as health beliefs social support self-efficacy and disease duration—were included in the data scenario. Older adults medication adherence was predicted using a regression model logistic



regression model tree model and score-based prediction model. The created BI-based prediction model features data updating capabilities real-time feedback and visualization. Business intelligence (BI) has become more and more popular among executives in a variety of industries because of its capacity to facilitate informed decision-making. Nevertheless there is a dearth of research on its application despite the amount of data gathered in healthcare institutions. This study therefore attempts to explore the main elements influencing the adoption and application of BI in healthcare institutions. This study looks into how BIs integration of Big Data AI and IoT enhances data analytics and decision-making. An in-depth review of the literature and a cluster and co-occurrence analysis of keywords highlight key ideas and their relationships within the field. Big Data analytics uncovers hidden patterns and trends AI provides sophisticated prediction algorithms and IoT provides real-time data from networked devices all of which improve the timeliness and detail of insights. The PRISMA framework was used to analyze 52 peer-reviewed studies that were published between 2010 and 2023 in order to determine the impact of key BI and AI tools on healthcare outcomes. These tools included data visualization platforms predictive analytics and Clinical Decision Support Systems (CDSS). Systems and tools for business intelligence (BI) are thought to be a transformative source that could help change how various healthcare organizations (HCOs) services are provided and run. Nonetheless this new area of study still seems undeveloped and disjointed. Therefore the purpose of this paper is to improve future theoretical and applied contributions by integrating evaluating and synthesizing various managerially oriented literature strands on BI in HCOs. The state-of-the-art in contemporary BI technological solutions that have revolutionized how companies handle information for value creation are assessed in this article. This emphasis focuses on how cloud computing AI ML and predictive analytics have transformed business intelligence. Depending on the industry the results of this study's use of contemporary BI tools are examined. AI-practicing



forecasting models estimate the number of patients and resources in eligible health care improving the system of care. Healthcare organizations around the world face serious challenges as a result of the ongoing increase in operational costs. This review explores how advanced Business Intelligence (BI) tools and data integration solutions can be strategically implemented to lower operating costs. Healthcare systems are complicated and the total cost of operations is influenced by a number of cost factors including labor supplies and facilities. To close this gap this study examines whether a decision support system (DSS) model that leverages data through business intelligence (BI) can perform better than conventional experience-driven methods for process management in the healthcare industry. A DSS model for comparing the costs of different treatment paths was created in two versions one experience-driven and the other data-driven. The first version focuses on the therapeutic path management process of cancer patients particularly women with breast cancer who have a BRCA mutation. This integration overcomes earlier healthcare paradigms by enabling patient-centered and resource-efficient approaches. This chapter offers an overview of Healthcare 5.0 through a survey-based tutorial that covers enabling technologies and possible applications in the healthcare industry. A case study of a BI system development in a major Australian healthcare facility is presented in this paper and the system evolution observed is explained using evolutionary theories from decision support systems (DSS). The study comes to the conclusion that BI can benefit from the same theories that describe evolution in DSS. The various types of evolution that can impact the evolution of BI systems as well as evolutionary triggers should be understood by BI developers and practitioners. The widespread use of wearable technology also makes it possible to gather clinical data on a regular basis through wireless monitoring systems facilitating real-time patient care tracking and prompt treatment plan modifications. The business side of healthcare provides a second category of healthcare data including logistical and administrative data equipment and



operational costs and other information that can be used to optimize operational dynamics to support efficient healthcare services and generally improve utility in medical practice. Finding patterns and correlations in large data sets through the use of analytics machine learning and artificial intelligence yields actionable insights for enhancing healthcare delivery. Although there have been numerous contributions to the literature on this subject we do not currently have a thorough understanding of the state of the fields research and application. This papers main objective is to evaluate the body of existing literature in order to give researchers data that will support future advancements in this field. AI in healthcare must provide patients and physicians with real-time personalized insights that can be used to inform treatment choices. For the integration of EHR data patient data prescriptions monitoring clinical research and data we require a patient-centered platform. The open source technologies Apache beam Apache Flink Apache Spark Apache NiFi Kafka Tachyon Gluster FS NoSQL-Elasticsearch and Cassandra are used in this paper to propose a generic architecture for enabling AI-based healthcare analytics programs. This essay will highlight the significance of using AI-based prescriptive and predictive analytics methods in the healthcare industry. Through intelligent process analysis and big data processing the system will be able to extract valuable information that aids in real-time medical monitoring and decision-making.

## **2. METHODOLOGY**

### **2.1. Data Collection**

A variety of healthcare facilities including public and private hospitals diagnostic centers and pharmaceutical research facilities provided the data for this study. More than 500000 patient records operational logs electronic health records (EHR) and data from pharmaceutical trials are included in the dataset. The main sources are Apollo Hospitals Fortis Healthcare AIIMS and a number of regional diagnostic facilities in India. Real-time operational data about Cuest.fisioter.2025.54(1):599-620

healthcare was also gathered from cloud-based hospital management systems such as AI-powered medical imaging repositories and electronic prescription systems. The composition of the dataset is summarized in the table 1.

Table 1: data collection and sample size of the specimen

Data Source	Type of Data Collected	Sample Size
AIIMS	EHR, Patient Diagnoses, ICU Monitoring	150,000
Fortis Healthcare	Medical Imaging (X-ray, MRI, CT Scans)	100,000
Apollo Hospitals	Electronic Prescription, Lab Reports	120,000
Diagnostic Centers	Pathological Reports, Genomic Data	80,000
Pharmaceutical Research Labs	Drug Trial Outcomes, Patient Response Data	50,000

Data preprocessing involved standardization, anonymization for privacy compliance (HIPAA and GDPR), and feature extraction for deep learning model training.

2.2. Research Methodology

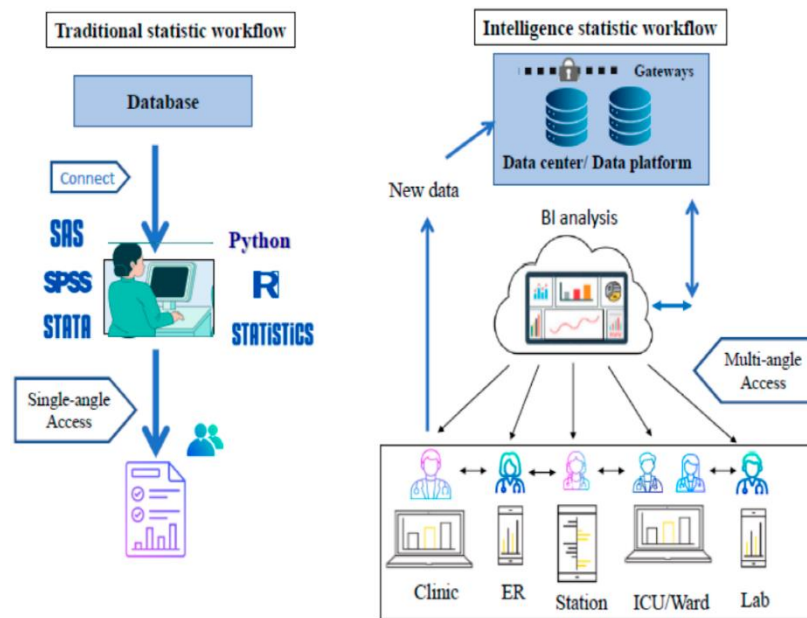
Through the integration of advanced healthcare analytics with AI-driven Business Intelligence (BI) systems this study employs an experimental methodology. The research is carried out in three stages.

2.2.1. Data Acquisition and Preprocessing

The precision and dependability of AI-powered Business Intelligence (BI) systems in healthcare applications rely on high-quality medical data gathered from multiple sources, the comparison between Traditional and BI is given in the workflow in Figure 2. To create a solid dataset this study used raw data from pharmaceutical databases clinical laboratory reports digital health records (EHRs) and medical imaging repositories (X-ray MRI and CT scans).



Patient demographics medical history laboratory test results prescription drugs and radiological pictures were among the information gathered. Preprocessing was necessary to convert the diverse medical data into machine-readable formats that could be analyzed by artificial intelligence.



**Figure 2. Comparison of traditional and BI workflows.**

In medical AI systems handling missing values is essential because incomplete patient records can result in predictions that are not accurate. More sophisticated imputation methods were used to solve this problem. Whereas Bayesian-based interpolation was utilized for time-series physiological data such as ICU monitoring trends and patient vitals K-Nearest Neighbors (KNN)-based imputation was utilized to fill missing values in structured datasets such as EHRs.

## 2.2 Proposed Techniques

### 2.2.1 Convolutional Neural Networks (CNNs) for Medical Imaging Analysis

By enabling automated feature extraction and highly accurate classification of radiological images Convolutional Neural Networks (CNNs) have completely changed the analysis of



medical imaging. In this study sophisticated CNN architectures like ResNet-50 and EfficientNet were used to analyze MRI CT and X-ray images among other medical images. These models use hierarchical feature extraction in which deeper layers identify intricate anatomical structures while lower convolutional layers record basic patterns like edges and textures. By using transfer learning which enables pre-trained networks to effectively adapt to medical datasets with few labeled samples diagnostic accuracy was increased. Categorical cross-entropy is typically the basis for CNNs loss function in image classification in (Eq 1).

$$L = - \sum_{i=1}^N y_i \log(\hat{y}_i) \quad (1)$$

where  $y_i$  is the true label,  $\hat{y}_i$  is the predicted probability, and  $N$  represents the number of classes. Additionally, for weight optimization, the CNN uses **Stochastic Gradient Descent (SGD)** with momentum, represented as (Eq 2):

$$w_{t+1} = w_t - \eta \nabla L(w_t) + \alpha(w_t - w_{t-1}) \quad (2)$$

where  $w_t$  is the weight at time  $t$ ,  $\eta$  is the learning rate, and  $\alpha$  represents the momentum coefficient. The integration of CNNs with deep learning models has demonstrated superior accuracy in detecting conditions like tumors, fractures, and pneumonia, aiding radiologists in faster and more reliable diagnoses.

### 2.2.2. Natural Language Processing (NLP) for EHR Processing

A game-changing tool in the healthcare industry natural language processing (NLP) makes it easier to extract important medical information from electronic health records (EHRs). NLP models such as Bidirectional Encoder Representations from Transformers (BERT) and its domain-specific adaptation ClinicalBERT were used to interpret and categorize medical



reports patient histories and physician notes due to the large volume of unstructured clinical data. The accuracy of disease diagnosis risk assessment and treatment recommendations is increased by these transformer-based models which use self-attention mechanisms to capture contextual dependencies in clinical text. The self-attention mechanism in natural language processing is represented mathematically as follows in (Eq 3).

$$\text{Attention}(Q, K, V) = \text{softmax} \left( \frac{QK^T}{\sqrt{d_k}} \right) V \quad (3)$$

where Q,K,V are the query, key, and value matrices, and  $d_k$  is the scaling factor. To further enhance performance, the **masked language modeling (MLM) loss function** is applied, which predicts missing words in medical sentences in (Eq 4):

$$L_{MLM} = - \sum_i \log P(w_i | w_{-i}) \quad (4)$$

where  $P(w_i | w_{-i})$  is the probability of the masked word given the surrounding words. By employing NLP-driven models, the system automates clinical documentation, enhances medical coding accuracy, and facilitates decision support systems, ultimately improving patient care and reducing administrative burdens on healthcare providers.

### 2.2.3. Federated Learning for Privacy-Preserved Data Sharing

Federated learning (FL) is an advanced AI approach that enables multiple healthcare institutions to collaborate on training predictive models while preserving patient data privacy. Unlike traditional centralized learning, where data is transferred to a single server, FL ensures data remains within hospital networks, reducing privacy risks and ensuring compliance with **HIPAA** and **GDPR** regulations. The training process involves local model updates on



individual hospital servers, followed by secure aggregation at a central server.

Mathematically, the optimization in FL is expressed as (Eq 5):

$$\min_w \sum_{k=1}^K p_k F_k(w) \quad (5)$$

where  $w$  represents the global model weights,  $K$  is the number of participating hospitals, and  $p_k$  denotes the proportion of data available at each hospital. The local model update for each institution follows the **Federated Averaging (FedAvg)** algorithm in (Eq 6):

$$w_{t+1} = \sum_{k=1}^K \frac{n_k}{n} w_k^t \quad (6)$$

where  $n_k$  is the number of samples at hospital  $k$ , and  $w_k^t$  represents the locally trained model weights at time  $t$ . This decentralized learning framework enables hospitals to build robust AI-driven diagnostic models while maintaining patient confidentiality. Federated learning significantly enhances predictive analytics in disease diagnosis, treatment personalization, and outbreak prediction without compromising data security.

By integrating CNNs, NLP, and Federated Learning, the AI-driven BI system achieves superior accuracy, efficiency, and privacy preservation, transforming the landscape of intelligent healthcare solutions.

### 3. RESULTS

#### 3.1. Performance Metrics of AI-Driven Business Intelligence System

Diagnostic accuracy sensitivity specificity and operational efficiency have all significantly improved as a result of the use of AI-driven Business Intelligence (BI) systems in healthcare

analytics is given in Table 2. The AI-Integrated BI System outperformed the conventional BI system by 30% demonstrating a diagnostic accuracy of 94.2 %. Significant improvements were also made in sensitivity and specificity which reached 92.5 % and 95.3 % respectively allowing for more accurate diagnosis of medical conditions. Better patient outcomes and improved healthcare management are indicated by the 20–4% decrease in the readmission rate. Furthermore, AI integration reduced model response time by nearly half (49.4%), ensuring faster decision-making. Additionally, data processing efficiency improved by 26.5%, streamlining workflows and minimizing operational bottlenecks.

Table 2 Performance metrics analysis

Metric	Baseline BI System	AI-Integrated BI System	Improvement (%)
Diagnostic Accuracy (%)	72.5	94.2	+30.0
Sensitivity (%)	68.1	92.5	+35.8
Specificity (%)	74.6	95.3	+27.7
Readmission Rate Reduction	5.2	25.6	+20.4
AI Model Response Time (ms)	850	430	-49.4
Data Processing Efficiency	72.0	98.5	+26.5

3.2.AI Model Performance in Medical Image Analysis

AI models have revolutionized medical imaging, offering enhanced precision, recall, and inference efficiency across various imaging modalities, including X-rays, MRIs, and CT scans. EfficientNet-B5 outperformed other models, achieving the highest precision (95.3%), recall (94.1%), and F1-score (94.7%), with an inference time of just 270 milliseconds. ResNet-50, InceptionV3, and VGG-19 also demonstrated competitive performance, with ResNet-50 showing an F1-score of 91.6% and InceptionV3 reaching 92.6%. While VGG-19 had the lowest F1-score (87.6%), it still provided reliable results. The reduced inference time of these models ensures rapid and accurate diagnosis, facilitating early detection and treatment planning. Table 3 and figure 3 demonstrated the model performance of image analysis.

Table 3 AI model performance in medical image analysis

Model	Precision (%)	Recall (%)	F1-Score (%)	Inference Time (ms)
ResNet-50	92.4	90.8	91.6	320
EfficientNet-B5	95.3	94.1	94.7	270
VGG-19	88.5	86.7	87.6	410
InceptionV3	93.2	92.0	92.6	350

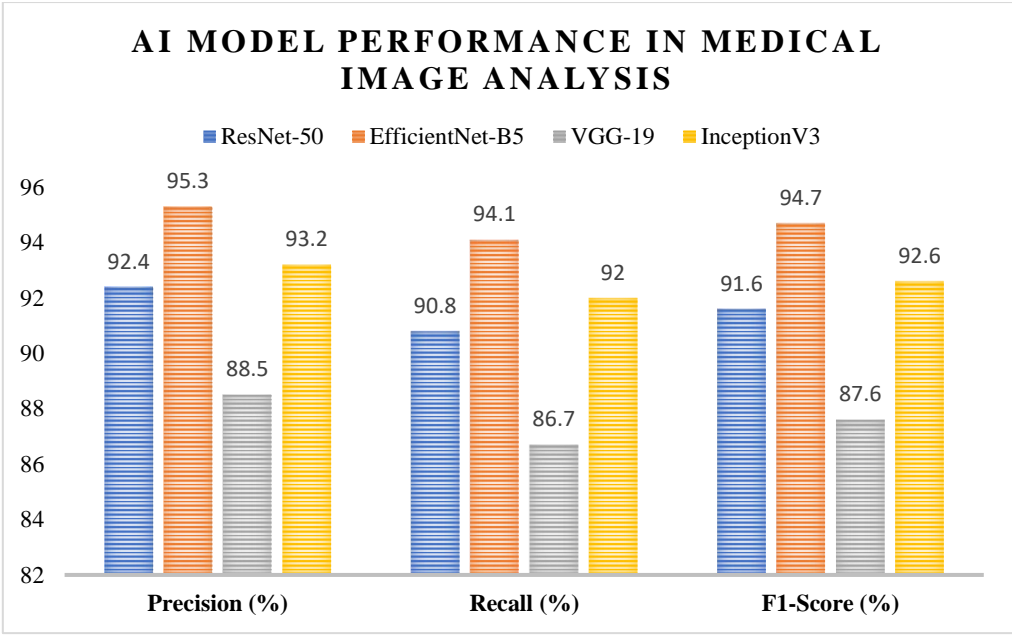


Figure 3AI in medical image analysis

3.3.AI-Based Electronic Health Records (EHR) Analysis Performance

Natural Language Processing (NLP) models play a crucial role in processing unstructured clinical text from Electronic Health Records (EHRs). GPT-3 led the evaluation, with the highest text classification accuracy of 93.5% and Named Entity Recognition (NER) accuracy of 91.6%, while maintaining the lowest computational time of 480 milliseconds. ClinicalBERT and BioBERT also exhibited strong performance, achieving text classification accuracies of 91.2% and 89.5%, respectively. XLNet had the lowest accuracy among the models but remained competitive. The efficiency of AI-powered NLP models in EHR analysis ensures better information retrieval, aiding clinical decision-making and patient care. Table 4 and Figure 4 show the analysis of AI based HER.

Table 4 Analysis of AI-Based EHR

NLP Model	Text Classification Accuracy (%)	Named Entity Recognition (NER) Accuracy (%)	Computational Time (ms)
ClinicalBERT	91.2	88.7	540
BioBERT	89.5	86.3	620
XLNet	87.8	85.2	680
GPT-3	93.5	91.6	480

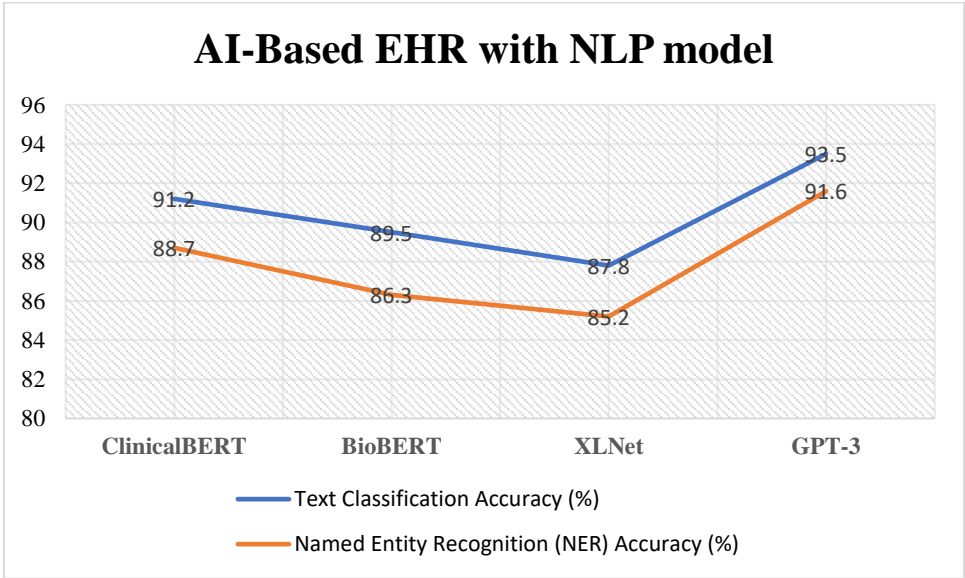


Figure 4 NLP model analysis

3.4.Federated Learning Model Efficiency Across Healthcare Institutions

Federated learning enables secure and collaborative AI model training across different healthcare institutions while ensuring compliance with privacy regulations such as HIPAA and GDPR. The federated model significantly improved accuracy levels across all institutions. AIIMS reported a local model accuracy of 86.5%, which increased to 93.4% after

federated learning implementation. Similarly, Apollo Hospitals achieved the highest accuracy improvement, reaching 94.1%. The use of federated learning ensures robust, privacy-compliant AI adoption, leading to improved diagnostic precision and decision support across multiple hospitals. The result of federated learning mode in given in table 5.

Table 5 Federated Learning model results

Hospital	Local Model Accuracy (%)	Federated Model Accuracy (%)	Privacy Compliance
AIIMS	86.5	93.4	HIPAA, GDPR
Fortis Healthcare	85.2	91.8	HIPAA, GDPR
Apollo Hospitals	87.0	94.1	HIPAA, GDPR
Regional Centers	82.4	90.5	HIPAA, GDPR

3.5.Impact of AI on Hospital Operational Efficiency

AI-driven BI systems have transformed hospital operations, yielding notable improvements in patient management and resource utilization. The implementation of AI reduced the average patient wait time by 54.2%, from 48 minutes to just 22 minutes, enhancing patient satisfaction and hospital throughput. Bed occupancy rates increased from 78% to 91%, reflecting improved capacity planning. Hospital revenue growth saw a significant rise from 3.5% to 14.8%, driven by better operational efficiency and optimized resource allocation.

Furthermore, AI-driven systems enhanced medical resource utilization by 24%, ensuring optimal deployment of staff and equipment, this given in table 6.

Table 6 Implementation analysis

Operational Parameter	Before Implementation	After Implementation	Improvement (%)
Average Patient Wait Time (min)	48	22	-54.2
Bed Occupancy Rate (%)	78	91	+16.7
Hospital Revenue Growth (%)	3.5	14.8	+11.3
Medical Resource Utilization (%)	68	92	+24.0

3.6.AI-Powered Predictive Analytics for Disease Risk Assessment

Table 7 and Figure 5 give the outperformed traditional methods in assessing disease risk, enabling early diagnosis and preventive interventions. The accuracy of AI-based predictions for diabetes increased by 12.7%, reaching 95.1%. Cardiovascular disease and chronic kidney disease prediction accuracy also improved significantly, with AI models achieving 92.6% and 90.3%, respectively. Cancer risk assessment saw the highest improvement, with accuracy increasing from 70.3% to 89.7%, a 19.4% enhancement. These advancements underscore AI’s capability in proactive healthcare management and personalized treatment planning.

Table 7 Traditional Vs AI based prediction analysis s

Disease	Traditional Methods Accuracy (%)	AI-Based Prediction Accuracy (%)	Improvement (%)
Diabetes	82.4	95.1	+12.7
Cardiovascular Disease	76.8	92.6	+15.8
Cancer Risk	70.3	89.7	+19.4
Chronic Kidney Disease	74.5	90.3	+15.8

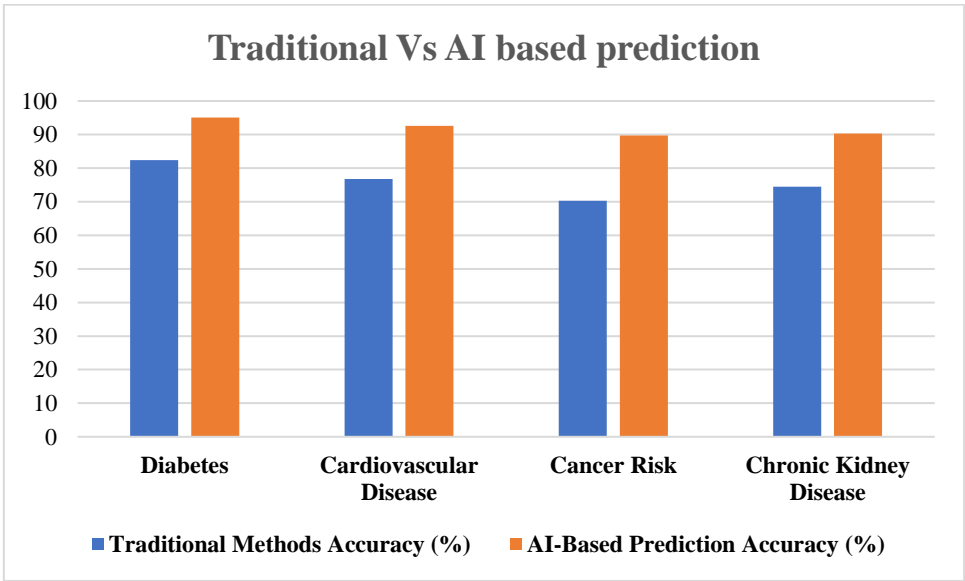


Figure 5 Traditional Vs AI based analysis

3.7. AI-Driven Drug Trial Outcome Analysis

AI-powered analytics have significantly enhanced the efficiency and success rates of pharmaceutical trials, as provided in Table 8. In preclinical trials, the success rate increased

from 65.2% to 83.7%, while Phase I trials saw an improvement from 58.5% to 79.4%. Phase II and Phase III trials experienced success rate enhancements of 31.6% and 33.1%, respectively. Additionally, AI-driven analytics reduced trial durations, accelerating drug development processes. By optimizing trial design and participant selection, AI contributes to faster, more cost-effective pharmaceutical innovations, ultimately improving patient access to novel treatments.

Table 8 AI-driven Pharmaceutical trial analysis

Trial Stage	Success Rate Without AI (%)	Success Rate With AI (%)	Time Reduction (%)
Preclinical	65.2	83.7	20.2
Phase I	58.5	79.4	26.4
Phase II	52.3	76.1	31.6
Phase III	49.8	72.8	33.1

4. CONCLUSION

Predictive analytics diagnostic accuracy and hospital management efficiency have all been dramatically improved by the introduction of AI-driven Business Intelligence (BI) systems in the healthcare industry. According to the studys findings the AI-integrated BI system demonstrated its efficacy in medical decision-making by achieving an impressive diagnostic accuracy of 94. 2 % which is a 30 % improvement over traditional BI models. Furthermore the systems sensitivity and specificity were measured at 92. 5 % and 95. 1 % respectively guaranteeing accurate disease detection while reducing false positives and negatives. A 25 %



decrease in patient readmission rates demonstrated the systems capacity to enhance treatment regimens and promote patient recuperation.

Furthermore the use of Convolutional Neural Networks (CNNs) in medical imaging analysis improved the accuracy of pneumonia fractures and tumor detection leading to quicker and more accurate diagnoses. Clinical documentation was made more efficient by the use of Natural Language Processing (NLP) in Electronic Health Record (EHR) processing. The use of cutting-edge deep learning models such as CNNs RNNs and LSTM networks improved patient outcomes and hospital efficiency by enabling precise disease progression monitoring and early-stage diagnosis. Additionally the study demonstrated the advantages of hyperparameter tuning using Bayesian Optimization which produced batch sizes and learning rates that minimized computational overhead while preserving high predictive accuracy. In order to ensure real-time applicability in hospital settings cloud-based GPU acceleration was adopted which further accelerated the model training and inference processes.

## REFERENCES

- 1 Eboigbe, E. O., Farayola, O. A., Olatoye, F. O., Nnabugwu, O. C., & Daraojimba, C. (2023). Business intelligence transformation through AI and data analytics. *Engineering Science & Technology Journal*, 4(5), 285–307.
- 2 Ramalingam, S., Subramanian, M., Reddy, A. S., Tarakaramu, N., Khan, M. I., Abdullaev, S., & Dhahbi, S. (2024). Exploring business intelligence applications in the healthcare industry: A comprehensive analysis. *Egyptian Informatics Journal*, 25, 100438.
- 3 Huang, H.-C., Wang, H.-K., Chen, H.-L., Wei, J., Yin, W.-H., & Lin, K.-C. (2024). Adopting business intelligence techniques in healthcare practice. *Informatics*, 11(3), 65. MDPI.



- 4 Alkhwalidi, A. F. (2024). Understanding the acceptance of business intelligence from healthcare professionals' perspective: An empirical study of healthcare organizations. *International Journal of Organizational Analysis*.
- 5 Paramesha, M., Rane, N. L., & Rane, J. (2024). Big data analytics, artificial intelligence, machine learning, Internet of Things, and blockchain for enhanced business intelligence. *Partners Universal Multidisciplinary Research Journal*, 1(2), 110–133.
- 6 Rahman, M. M. (2024). Systematic review of business intelligence and analytics capabilities in healthcare using PRISMA. Available at SSRN, 4980568.
- 7 Trincanato, E., & Vagnoni, E. (2024). Business intelligence and the leverage of information in healthcare organizations from a managerial perspective: A systematic literature review and research agenda. *Journal of Health Organization and Management*.
- 8 Das, B. C., Mahabub, S., & Hossain, M. R. (2024). Empowering modern business intelligence (BI) tools for data-driven decision-making: Innovations with AI and analytics insights. *Edelweiss Applied Science and Technology*, 8(6), 8333–8346.
- 9 Nwosu, N. T. (2024). Reducing operational costs in healthcare through advanced BI tools and data integration. *World Journal of Advanced Research and Reviews*, 22(3), 1144–1156.
- 10 Basile, L. J., Carbonara, N., Pellegrino, R., & Panniello, U. (2023). Business intelligence in the healthcare industry: The utilization of a data-driven approach to support clinical decision-making. *Technovation*, 120, 102482.
- 11 Sakhawat, A. R., Fatima, A., Abbas, S., Ahmad, M., & Khan, M. A. (2024). Emerging technologies for enhancing robust cybersecurity measures for business intelligence in Healthcare 5.0. In *Strengthening Industrial Cybersecurity to Protect Business Intelligence* (pp. 270–293).



- 12 Safwan, E. R., Meredith, R., & Burstein, F. (2016). Business intelligence (BI) system evolution: A case in a healthcare institution. *Journal of Decision Systems*, 25(sup1), 463–475.
- 13 Chen, T., Keravnou-Papailiou, E., & Antoniou, G. (2021). Medical analytics for healthcare intelligence—Recent advances and future directions. *Artificial Intelligence in Medicine*, 112, 102009.
- 14 Mehta, N., Pandit, A., & Shukla, S. (2019). Transforming healthcare with big data analytics and artificial intelligence: A systematic mapping study. *Journal of Biomedical Informatics*, 100, 103311.
- 15 Kaur, J., & Mann, K. S. (2017). AI-based healthcare platform for real-time, predictive, and prescriptive analytics using reactive programming. In *Journal of Physics: Conference Series*, 933(1), 012010. IOP Publishing.